



Module 1

## **Future and Complexity**



Class 1

**Welcome to the VUCA World**

Class 1

# **Welcome to the VUCA World**

Introduction to the VUCA World

History

Current implications

Evolution of the framework

Quiz & Reading Suggestions

Cases and Challenges



Class 1 – Part 1

**Welcome to the VUCA World**



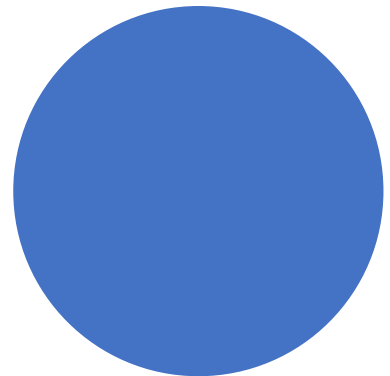


# NEWTON CALEGARI

 **Professor**  
Pontifical Catholic University of São Paulo (PUC-SP)

 **MSc Technologies of Intelligence and Digital Design**  
Pontifical Catholic University of São Paulo (PUC-SP)

 **Product Manager**  
Web Technologies / Data and AI



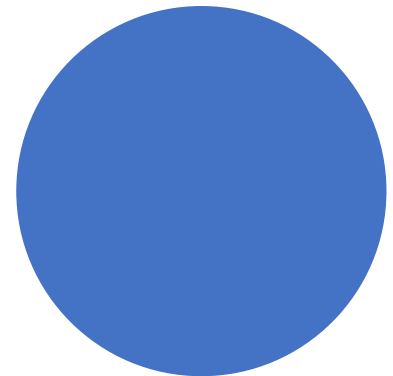


**How connected  
is the World?**

**How sure we  
are about the  
future?**



**How fast our  
society  
changes?**



**We live in a highly connected World where changes happening all of a sudden can drive society to a completely different direction.**



# VUCA

Past century solutions  
are not enough to  
deal with this century  
issues.



# VUCA

Velocity of changes  
lack of linearity,  
uncertainty, and  
ambiguity lead to the  
creation of the  
VUCA framework

## Attribute

## Opposed to

Volatile

Stable

Uncertain

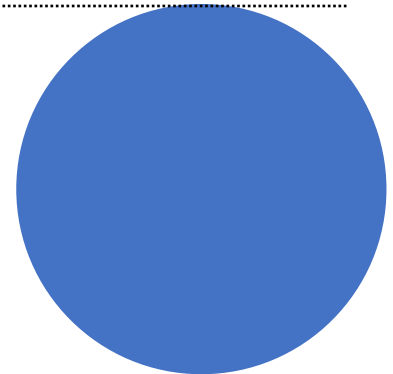
Predictable,  
Certain

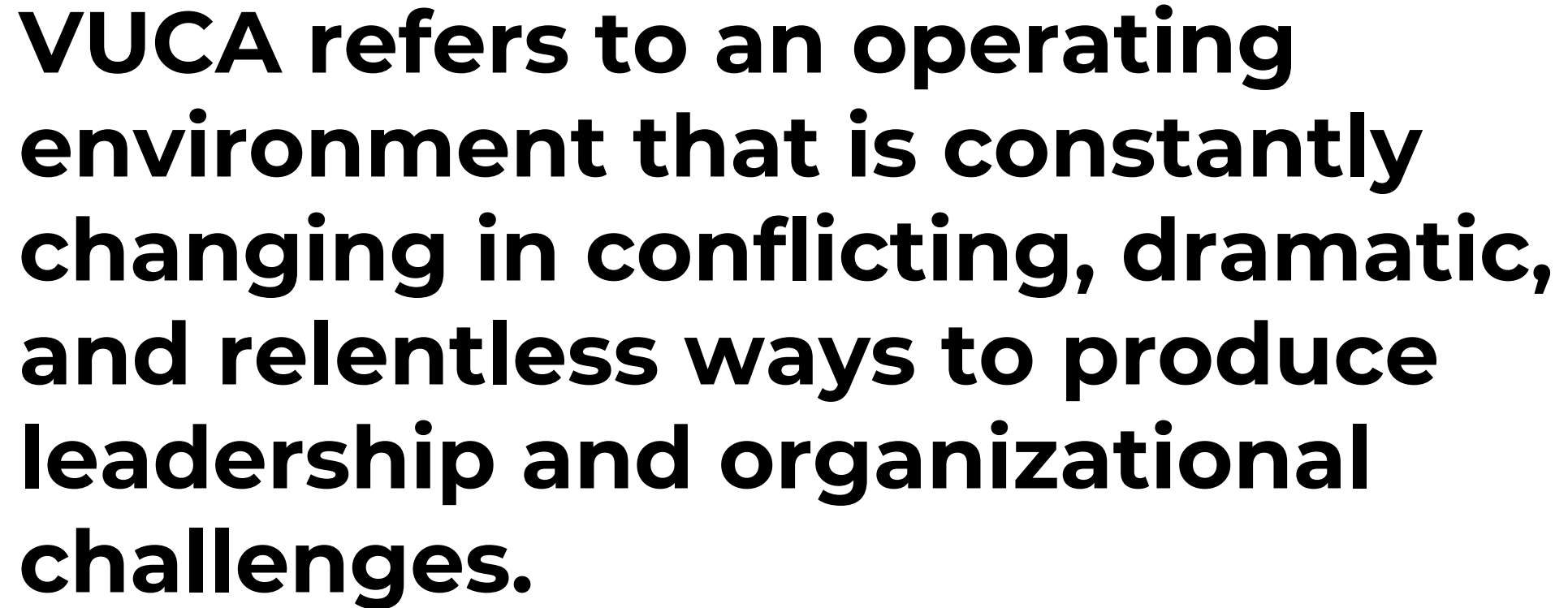
Complex

Simple, Linear

Ambiguous

Clear





**VUCA refers to an operating environment that is constantly changing in conflicting, dramatic, and relentless ways to produce leadership and organizational challenges.**

(Deaton, 2018)

# VUCA

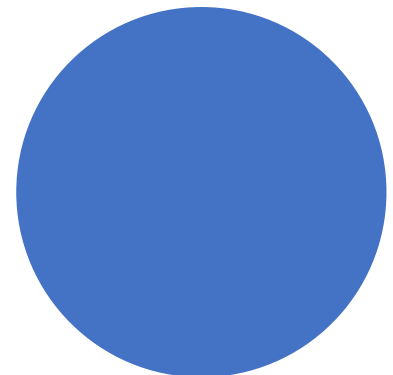
Framework to approach current and future challenges

**Volatility** — rate of changes

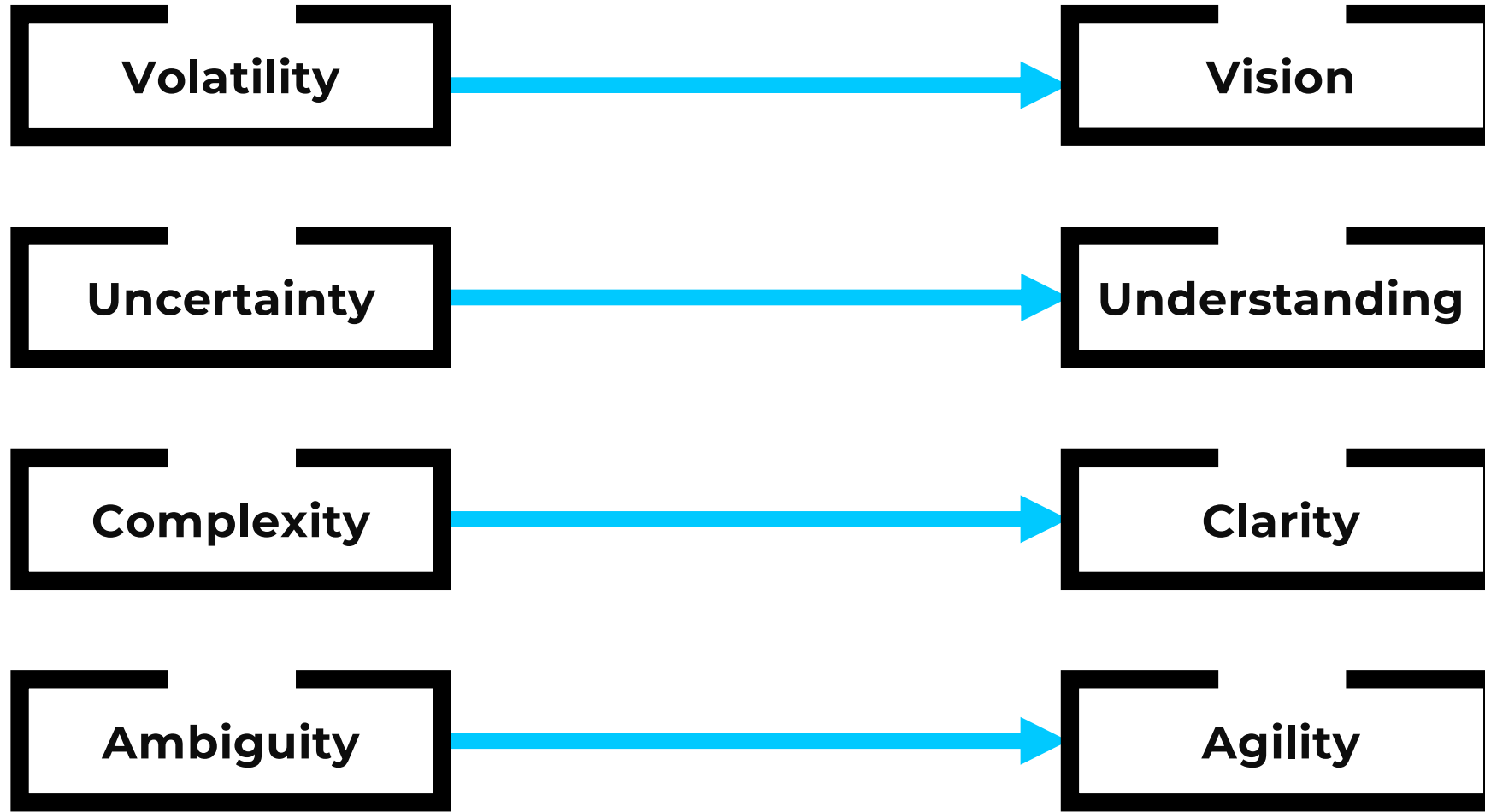
**Uncertainty** — unclear about the present situation and about future possibilities

**Complexity** — multiplicity of key decision factors

**Ambiguity** — lack of clarity about the meaning of an event



# VUCA counterweight



\* Vision, Understanding, Clarity, and Agility were proposed by Bob Johansen on VUCA Prime.



# VUCA Prime

## Vision

an intent that  
seeks to create  
a future

## Understanding

stop, look  
and listen

## Clarity

make sense  
of the chaos

## Agility

quick adapt and  
pivot through  
rapid validation

# Quiz time

